### THE COMPLACENCY TRAP: DON'T GET CAUGHT DOING WHAT WORKED YESTERDAY WHEN CUSTOMERS ALREADY ARE OBSESSED WITH WHAT THEY WANT TOMORROW JAMES E. DION

### RULE #1: SHIFT YOUR THINKING YET Again

REQUIRED OF RETAIL LEADERS TO WIN IN TODAY'S ENVIRONMENT OR RISK BECOMING IRRELEVANT



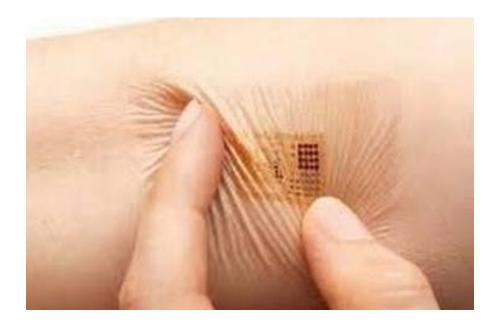


### **IRRELEVANCY:** ONE GLARING EXAMPLE

**\$350,000** 4 YEARS AGO (NYC)

NOW LESS THAN \$150,000 AND STILL DROPPING

### BLAME IT ON TECHNOLOGY



NEVER IN THE HISTORY OF HUMANITY HAVE SO MANY TECHNOLOGIES BEEN MOVING AT THIS EXPONENTIAL SPEED

## SOME NOT SO MUCH-OUT-THERE EXAMPLES

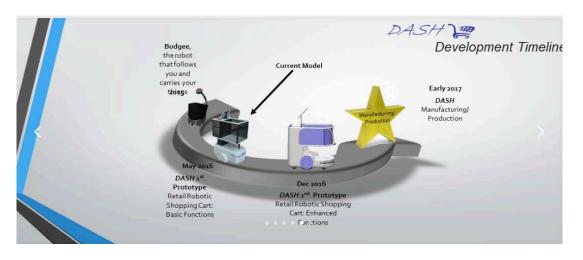


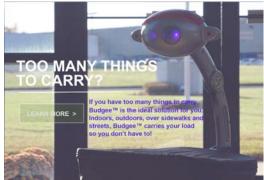
JUST A TASTE OF THINGS TO COME FOR NOW

**SELF-DRIVING CARS** 



Self-driving cars – easier for people to get around and for companies to make deliveries





### Features Plans Shopping Trip DASH maps out the most effective route through the store and leads the customer to their items

Transfer or Create Shopping List Customers can transfer shopping list from their phone or use the display's search and find interface to create their shopping

DASH gathers data about each customer's historical buying habits then displays targeted

Automatic Scanning of Items at the Cart Items are scanned as they are placed in the cart

### Point of Purchase Checkout at the Cart Using credit card, Apple Pay or Google Wallet Targeted Advertisements on Cart's Display

advertisements for each customer



Other Features:

- Integrated security
  Follows customer to car after purchase
- Automatic return to docking station

Pushing a shopping cart yourself is so 20th century....at least that's what Wal-Mart thinks

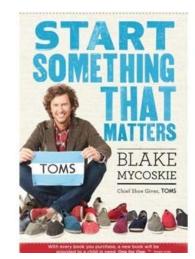
### NOT JUST AMAZON...OR 7-ELEVEN





### BLAME IT ON THE VISIONARIES

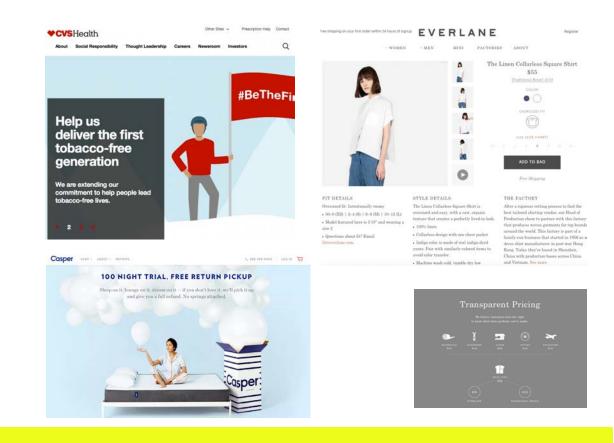






VISIONARY ENTREPRENEURS WITH A SOCIAL AGENDA PUSHING THE BOUNDARIES OF THEIR OWN FIELDS, ENABLING THEM TO AFFECT THE CULTURE AT LARGE

## MORE VISIONARIES... MAYBE



### WITH NEW DISRUPTIVE IDEAS

### NORE VISIONARIES... Blooming in Your direction



'ETSY FOR FLORISTS' - AN E-COMMERCE MARKETPLACE FOR BRICK-AND-MORTAR FLORISTS CUTTING OUT THE MIDDLE MEN – 10%



FRESH BOUQUETS OF FLOWERS, STARTING AT \$35, WITHIN TWO HOURS OF ORDERING...AND SUPER FRESH THANKS TO THEIR FULLY (AND ONLY) VERTICALLY INTEGRATED OPERATION

REINVENTING THE \$10B BUSINEES OF **BUYING** FLOWERS – GETTING RID OF A 'TON OF WASTE'

### NORE VISIONARIES... BLOOMING IN YOUR DIRECTION (CONT'D)

### **BLOOM STHAT**

'A TECHNLOGY COMPANY' - THE FLOWERS ARE SECONDARY... CONNECTING PEOPLE IS MORE IMPORTANT. DELIVERING A SLEEK MOBILE EXPERIENCE AND TRYING TO SOLVE PROBLEMS LIKE GETTING A BOUQUET TO SOMEONE IF YOU DON'T KNOW THEIR PHYSICAL ADDRESS.

the Bougs

CUTTING THE MIDDLE MEN – SENT DIRECTLY FROM ECUADOR

REINVENTING THE \$10B BUSINEES OF BUYING AND GIVING FLOWERS – GETTING RID OF A 'TON OF WASTE'

### HARNESSING TECHNOLOGIES TO TRANSFORM THE LIVES OF OTHERS



THEIR QUESTIONS ARE SIMPLE: WHAT ARE THE PAIN POINTS? WHAT

SOLUTIONS CAN I DEVELOP TO ELIMINATE THEM? "THERE SHOULD BE

**AN APP FOR THAT"!!** 

## THE PROCESS SUCKS (PAIN POINTS)

Bloomthat, the "Uber-For-Flowers," SV Angel, Ashton Kutcher

Posted Feb 6, 2014 by Kim-Mai Cutler (@kimmaicutler)





"Every time I send them, they're ugly or they're wrong or they're different, and they're never really a representation of who I am or what I want. And they're expensive!" (Silicon Valley BloomThat, Co-Founder Matthew Schwab)

### WHY DOES THIS MATTER?

NEVER FORGET THE IMPORTANCE OF HORIZONTAL SHOPPING (CROSS-INDUSTRY APPROACH)

### THE RULES HAVE CHANGED

IT USED TO BE THAT YOU HAD TO WATCH CUSTOMERS. TODAY YOU MUST WATCH BUSINESSES (INNOVATORS)

GAME-CHANGING INNOVATIONS CREATE NEW CUSTOMER EXPECTATIONS

## WHY DOES THIS MATTER?

TRACKING INNOVATIONS ALLOWS YOU TO TAP THE COLLECTIVE INTELLIGENCE OF THE BUSINESS CROWD WHEN IT COMES TO THE QUESTION: WHAT WILL CUSTOMERS WANT NEXT?

# <text>

From

То





## THERE IS A LITTLE PROBLEM THOUGH...

### WE ARE NOT READY FOR THIS RATE OF CHANGE





INDUSTRY SHAKERS

### AMAZON'S Dominance



2,000 CONSUMERS"

### CUSTOMERS BYPASS THE ENTIRE WEB AND GO DIRECTLY TO AMAZON FIRST TO SEARCH FOR PRODUCTS

BloomReach

surveyed

WHY?

54 M PRIME MEMBERS (NEARLY HALF OF US HOUSEHOLDS)

14 MILLION JOINED IN 2015 AND 3 M JOINED IN THE THIRD WEEK OF DECEMBER ALONE

SPENDING AN AVERAGE OF \$1,100 PER YEAR, WHICH IS ABOUT DOUBLE THE AMOUNT FOR NON-MEMBERS

# WHY? A TRUE LOVE AFFAR WITH THE BRAND

97% OF PRIMARY GROCERY CONSUMERS SHOP AT AMAZON AT LEAST OCCASIONALLY

74% SHOP AT AMAZON MULTIPLE TIMES PER MONTH

35% SHOP SEVERAL TIMES PER WEEK

97% ARE SATISFIED WITH THEIR PRIME MEMBERSHIP

55% OF GROCERY SHOPPERS ARE AMAZON PRIME MEMBERS AND 15% SAY THEY PLAN TO JOIN PRIME WITHIN 12 MONTHS

45% OF BOOMERS ARE PRIME MEMBERS AND 11% WILL JOIN WITHIN 12 MONTHS

55% OF GEN X ARE PRIME MEMBERS AND 17% WILL JOIN WITHIN 12 MONTHS

63% OF MILLENNIALS ARE PRIME MEMBERS AND 15% WILL JOIN WITHIN 12 MONTHS

## DELIVERY In An Hour

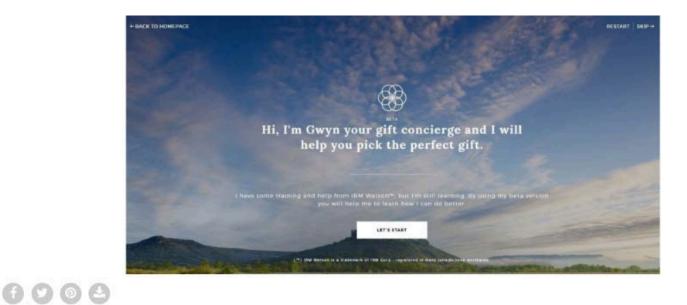


Starting Wednesday, Amazon Prime customers will be able to have flowers delivered in just... more

JAMES CRICHLOW

Flowers delivered in as little as an hour if they are a member of the \$99-a-year Prime service. Two-hour delivery is free through Valentine's Day, and one-hour delivery costs \$7.99. (1-800 Flowers and Pro Flowers are also among the national companies promising same-day delivery)

## AND THEN THERE IS THEM



1-800-FLOWERS.COM Launches Beta of "GWYN," an Artificial Intelligence Powered Online Shopping Experience

### Not standing still...

## WHY DOES THIS MATTER?

AMAZON AND SOME OF THE OTHERS MAY HAVE A COMMANDING LEAD, BUT B&M BRAND EXPERIENCES CAN POWER A COUNTERATTACK

## SUCH AS

"You just can't compete with our freshness," (Libby Francis, Modest Florist, Hampden)

"It's a totally different product and a totally different approach to the value and the quality....and we have very high-quality customer service." (Eddie Wingrat, Flowers & Fancies, Owings Mills,)



"The best part about being a small business is that we can make the customer's experience whatever they want it to be." - Angela Ferris, Owner, Lane Florist





### AND BY THE WAY

**2015:** ONLINE SALES WERE 7% OF ALL RETAIL SALES

**2018:** ESTIMATED INCREASE IS TO 8.9% (STILL A MINISCULE AMOUNT COMPARED TO OVERALL RETAIL SALES)

E-COMMERCE IS NOT THE REASON FOR EVERY B&M SALES DROP OR UNEXPECTEDLY POOR PERFORMANCE

COULD IT BE CUSTOMER **SERVICE, THE REASON FOR** THE SALES **DROP?** 

CUSTOMERS FEEL THAT ONLINE RETAILERS DELIVER A SUPERIOR CUSTOMER EXPERIENCE TO THAT OF TRADITIONAL RETAILERS

(Forrester Research)



### **ONLINE AND MOBILE IMPERATIVES**

### WHEN/WHERE ARE CUSTOMERS SHOPPING?

In bed: 37% At work: 26% In the bathroom: 24% At a restaurant: 15% In the shower: 4% At a funeral: 2%

### **ONLINE AND FROM THEIR MOBILE PHONE**

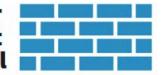


2017: THE TIPPING POINT FOR M-COMMERCE TO OVERTAKE E-COMMERCE IN SALES

Gartner Research

### **BAN WILL STILL** DOMINATE

Brick and mortar will remain the dominant revenue generating channel



BUT SHOPPERS STILL WANT TO BE ABLE TO VIEW IN-STORE INVENTORY ONLINE AND BE ABLE TO BUY ONLINE AND PICK-UP IN THE STORE

### THAT'S WHY SO MANY COMPANIES ARE GOING OFFLINE





amazon books



BUT NOT WITHOUT UPPING THEIR GAME TO FURTHER ENRICH THE IN-STORE EXPERIENCE BY OFFERING SERVICES ON TOP OF "STUFF" (MORE ON THIS LATER)

### EVENA TRUCK WILL DO



WE HAVE A TRUCK!

"This truck is a good way for offline and in-person discovery."

## IN FACT, FORGET About Retail pure plays!



#1 KEY FINDING

The Omnishopper Has Arrived Globally: She's Your New Best Customer

How often do you use technology when shopping?

80%

20% Rarely, Never Source: The MasterCard Omnishopper Project. 2015

#### THEY WILL DISAPPEAR

### WHICH MEANS YOU NEED TO PRACTICE TRUE OMNICHANNEL RETAILING

YOUR TICKET TO END TO SHOWROOMING. CUSTOMERS SHOULDN'T THINK ABC BUSINESS ONLINE OR ABC B&M, JUST ABC

## **DO IT RIGHT:** MAKE IT EASY TO PICK UP IN STORE



**STORE PICK UP BUTTON FOR CUSTOMERS WHO LIKE TO BROWSE** AND PAY ONLINE BUT PREFER TO ACTUALLY PICK UP THAT TV THEMSELVES

## ASK GEN ZERS AND MILLENNIALS

#### US Internet Users Who Believe It Is Important for Brands to Own Physical Stores, by Generation, Feb 2016

% of respondents

Gen Z	80%
Millennials	82%
Gen X	69%
Baby boomers	65%
Note: Gen Z ages 15-20; millennials ag boomers ages 51+ Source: iModerate Research Technolog or Need to Have?" March 30, 2016	
208157	www.eMarketer.co

#### BUT THEY MUST BE 'CONNECTED'

### DO IT RIGHT: REWARD YOUR LOYAL SHOPPERS



BOTH ONLINE AND IN-STORE: NO CARD, NO PROBLEM; PERSONALIZED COUPONS; USE YOUR COUPONS EVEN IF YOU FORGET THEM EXTRABUCKS

### **DO IT RIGHT: PROVIDE AN EXPERIENCE**



YOUR TRUE COMPETITIVE ADVANTAGE (MORE ON THIS LATER)

#### **8 IN 10 COMPANIES HAVE A MOBILE APP**



#### **9 IN 10 COMPANIES HAVE A MOBILE WEBSITE**

What are your company's biggest challenges in executing a successful mobile strategy? PLEASE SELECT ALL THAT APPLY

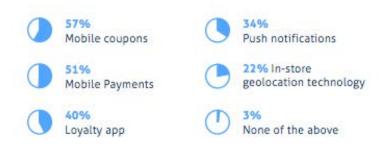


### ALMOST UNIVERSAL, YET ISSUES PERSIST WITH MOBILE APP ARCHITECTURE AND DESIGN

### DO IT RIGHT: MOBILE CHALLENGES

Which of the following mobile experiences do you currently use to engage your customers?

PLEASE SELECT ALL THAT APPLY



#### PLEASE SELECT ALL THAT APPLY 48% 31% 28% 28% 27% 16%

Smaller

images/videos

Which of the following are mobile pain points for your customers?



10%

Shop online, pick up

in-store

Slow page

load times

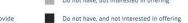
72%

21%

Customer service

support

0%



Malfunctioning

app or website

Mobile coupons



26%

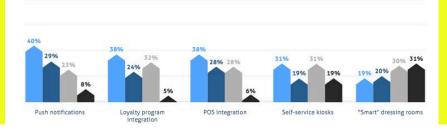
Mobile checkout

Difficult

to navigate

site or app

### **MORE MOBILE CHALLENGES**





None of

the above

4%

I don't know

45%

Location-based

notifications

Not being

able to pay

via mobile



Take a guess...

### IS ANYBODY DOING IT RIGHT?





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amazon	amazon	
Sign In	Checkout	
david.moth@econsultancy.com	Order Total: £3.00	ce Order 🔘
	Order Summary	
Legal Information	Items: Postage & Packing:	£3.00 £0.00
Sign in using our secure server	Order Total:	£3.00
Forgot your password?	Payment Method	
Create account	Visa/Delta/Electron ***-8971	
	Invoice Address: 33A Tintern Street London, SW4 70	iq >
	Gift certificate/promo code: None	
	Dispatch to	

0	con the (co)
🔍 the dar	Go the dark knight rises
the dark knight rises	the casual vacancy
the dark knight rises in Film & TV	the hunger games
the dark knight rises blu ray	the avengers
the dark knight	the raid
the dark knight rises dvd	the killers
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qwertyui	opqwertyuiop
qwertyui asdfghjk	opqwertyuior Iasdfghjkl
qwertyui asdfghjk ftzxcvbnm	opqwertyuiop I asdfghjkl 431 tzxcvbnm43







### **12 VERY GOOD REASONS**

- 1. It has a mobile site sounds obvious?
- 2. Easy repeat purchases
- 3. It got in early
- Consistent design across mobile site and apps
- 5. Big calls-to-action
- 6. One shopping basket across all platforms
- 7. Predictive search
- 8. Barcode scanner
- 9. Apps on all platforms
- **10.** Great product pages
- 11. The personal touch
- 12. Product range

# THE FUTURE OF POS

**OMNI-MOBILE POS** TRENDAGRAM RETAILERS MUST MOVE PAST TRADITIONAL SYSTEMS TO THE NEXT-GEN "OMNI-TERMINAL" 6.9<sub>years</sub> "Instead of a simple point of checkout device, the POS needs to serve as the link to customer The average age of a information, shopping history and purchasing behavior

traditional POS system.<sup>(1)</sup>

1/3

**Retailers are planning** 

decision in the next 12 months, while 30% will

to make a new POS

make a mobile POS

purchase decision <sup>(5)</sup>

28% Retailers increasing store IT spending on tablets<sup>(3)</sup>

"The majority of retailers continue to use traditional POS hardware as their basic POS, adding mobile options and additional PCs or tablets as supplements." (2)

35%

Retailers still support disparate technology between online, mobile and store operations. <sup>IN</sup>

1%

**Retailers currently** implementing tablet POS devices <sup>(7)</sup>

> SPONSORED BY POSIFLE

pose;" 5- RIS New

8 MAY/JUNE 2016 RIS NEWS.COM

stationary POS terminals in the last five years (2) **5% Retailers** plan to

increase tablets by 2018 as part of their POS hardware plans<sup>(2)</sup>

62%

**Retailers** have refreshed their

across channels." (2)

%

**Retailers** have implemented assisted selling to their portable/ mobile employee capabilities (4)

## WHY DOES THIS MATTER?

CUSTOMERS ARE INCREASINGLY UNFORGIVING OF COMPANIES WHO DO NOT DEPLOY INTELLIGENT AND USEFUL TECHNOLOGY (REMEMBER HORIZONTALITY?)

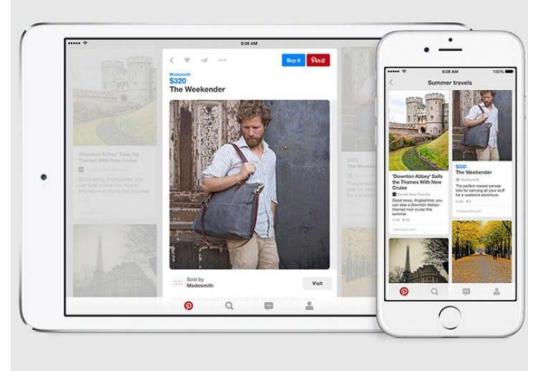


#### **SOCIAL RETAIL OUTLETS**

### WHAT ARE Social Retail Outlets?

SOCIAL MEDIA PLATFORMS THAT ARE BECOMING FULL-FLEDGED RETAIL OUTLETS

### PINTEREST BUYABLE PINS



TAP THE "BUY IT" BUTTON ON A PIN YOU LIKE AND IMMEDIATELY PURCHASE THE DISPLAYED ITEM WITH APPLE PAY OR CREDIT CARD. PERSONAL INFO CAN BE SAVED TO MAKE PURCHASES EVEN FASTER



### SWEETEN YOUR PINTEREST WITH "GOODIES"

#### HERE IS THEIR FULL ARSENAL

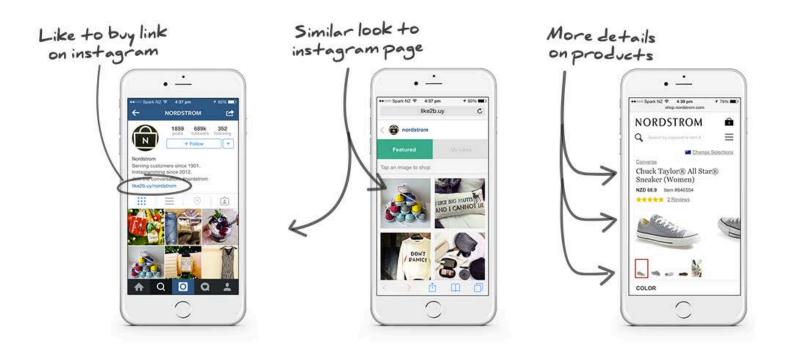


### BUY DIRECTLY ON TWITTER.COM AND THROUGH ITS MOBILE APP....MAYBE NOT ANYMORE

## YOUTUBE Shopping ads



START THE PURCHASE DIRECTLY FROM VIDEOS – BETTING ON THE POPULARITY OF VIDEOS (REVIEWS AND TUTORIALS) WITH A 40% VIEWERSHIP GROWTH



#### Another example: Nordstrom

## WHY DOES THIS MATTER?

ONLINE TRANSACTIONAL FUNCTIONALITY MUST EXTEND BEYOND THE CONFINES OF YOUR PROPRIETARY E-COMMERCE PAGES

## WHY DOES THIS MATTER?

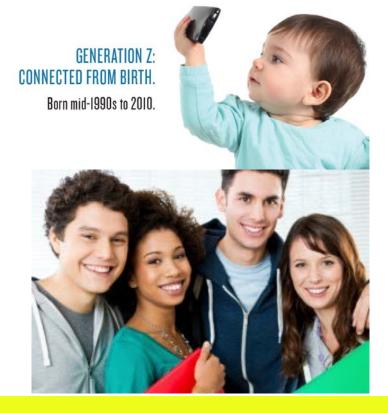
CUSTOMERS EXPECT YOU TO BE COMPLETELY LINKED TO THEIR LIVES AND THIS INCLUDES SOCIAL MEDIA



#### But, does it really work? Yes and No....



#### YOUR PLAN FOR THE FUTURE



# 25% OF THE TOTAL US POPULATION

**\$44B IN ANNUAL SPENDING AND INFLUENCING** ANOTHER \$150B IN THE US



MILLENNIALS – THE MOST DIFFICULT CUSTOMERS AND THE LARGEST DEMOGRAPHIC GROUP AMONG THE US POPULATION (75 M STRONG)

### MACY'S 'ONE BELOW'



MACY'S 'ONE BELOW' FLOOR -- MILLENNIAL WONDERLAND FOR PRICE CONSCIOUS SHOPPERS

### WITH ADDED 'FEATURES'



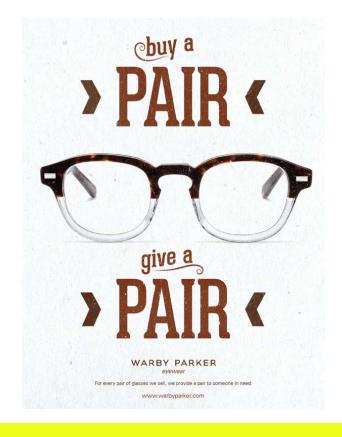
Watch engraving, jean embroidering, a blowdry station, 3D printable jewelry and iphone case machine, and a touchscreen "selfie" wall

### WARBY PARKER



COMBINING THE "SNAPPY EASE OF ONLINE ORDERING WITH THE FUN AND SERENDIPITY OF REAL-LIFE SHOPPING" (WITH A PHOTO BOOTH OR TWO)

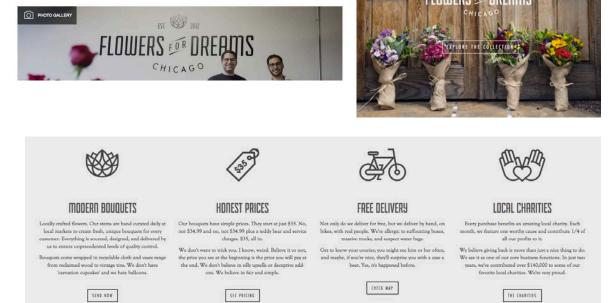
### AFFORDABILITY AND Social Responsibility



**EYEWEAR AT A FRACTION OF THE GOING PRICE AND EVERYONE** HAS A RIGHT TO SEE – BUY A PAIR, GIVE A PAIR PROGRAM

## HIP, CHEAP AND CHARITABLE

#### Flowers for Dreams draws millennials with hip take on bouquets



#### **MILLENNIAL HOT BUTTONS**

## BUT DON'T LOSE SIGHT OF BOOMERS

"The Baby Boomers, who have the most disposable income, want everything but to grow old. They're driving the pursuit of youth...we believe in the Baby Boomer's quest to remain youthful and relevant. They will invest and upgrade their homes and surroundings to reflect what is current and of the moment."

THEY ARE MORE AND HAVE MORE MONEY – 70% OF THE NATION'S WEALTH) (Silver Spenders)

### WHY DOES THIS MATTER?

MOST OF TODAY'S 'COMMON WISDOM' IS TO GO AFTER GEN X & Y AS THE BOOMERS ARE DONE.....

MAYBE THIS IS JUST NOT TRUE

## NEED TO HAVE A DIFFERENT APPROACH

DIFFERENT GENERATIONS REQUIRE THAT YOU ADAPT TO THEIR DIFFERENT NEEDS AND SHOPPING PATTERNS -MILLENNIALS AND GEN Z – WANT IT FAST AND SMART: INVEST IN MORE ROBUST ORDER FULFILLMENT SYSTEMS AND FAST (BUT EXCELLENT) CUSTOMER SERVICE



"MERCHANTAINMENT" .....

"RETAILTAINMENT"...

#### DISCOUNTS, COUPONS, POINTS AND OMNICHANNEL: BASIC CUSTOMER EXPECTATIONS



MEMORABLE, SHAREABLE, FACE-TO-FACE ACTIVITIES ARE THE CUSTOMER EXPERIENCES THAT WIN THE HEARTS, MINDS AND WALLETS OF CUSTOMERS IN A NEW ERA OF SHOPPING

### CATEGORY CONVERGENCE - THE DEFINING TREND OF 21ST CENTURY RETAIL

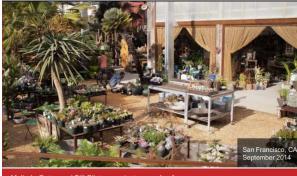


THE LINES BETWEEN FASHION, TECHNOLOGY, ART, HOSPITALITY AND MUSIC ARE BLURRING MORE EVERY DAY

LEADING RETAILERS HAVE A NEW GAME PLAN FOR CUSTOMER ENGAGEMENT: WHERE YOU SPEND YOUR TIME IS WHERE YOU SPEND YOUR MONEY



In-store archery range, Dutch oven cooking classes and bowling alleys, where full-size bowling eyeballs are returned through gagging shark and alligator mouths at BASS PRO SHOPS



Melinda Gates and Bill Clinton are just a couple of the famous faces who've been seen at Flora Grubb Gardens - a San Francisco garden center that has become an important gathering space in the

NRF ALETAN



DESIGN PORTFOLIO FLORAL

RITUAL COFFEE

EVENTS.

RESOURCES 00f y







Here at Flora Grubb Gardens we're fortunate to have an outpost of Ritual Coffee Roasters right inside the store. Come enjoy a cappuccino and a pastry, take in the serene atmosphere, or get fueled up to browse the

RITUAL

vard. Call Ritual at the Gardens: 415-694-6448

Ritual Coffee Klock Hours: Monday to Thursday 9:00 - 4:00 Friday and Seturday 9:00 - 4:30 10:00 - 4:30 Sunday



VISIT OUR STORE DESIGN YOUR GARDEN THE POTTING BENCH GIFT CERTIFICATES

DESIGN PORTFOLIO

RITUAL COFFEE

FLORAL



We host lots of daytime events here at the store and would love to have you come! We can plan a visit for your garden club or group. We also offer group DIY events with instruction from our staff.

#### Group Visits

We would love to have a visit from your garden club or other group! Please contact our events manager.

We offer really fun planting parties for groups large and small.

#### Photo Shoots

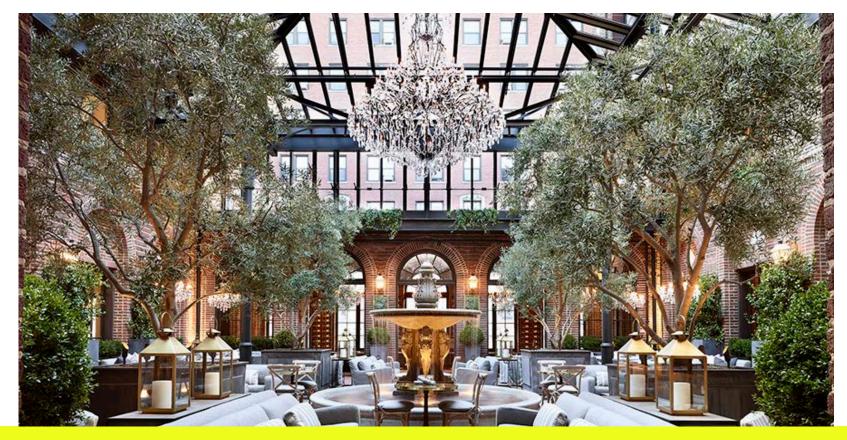
Engagement Photos? Commercial photo shoots? Video location? We'd love tol Please contact our events manager if you'd like to schedule a photo shoot of any kind.

#### Gathering place at FLORA GRUBB GARDENS

# AND THEN THERE IS FOOD



RETAILERS ARE DISCOVERING THAT A WAY TO A SHOPPER'S HEART IS THROUGH HIS/HER STOMACH



Retail and hospitality at Restoration Hardware: Restoration Hardware's (RH) new store in Chicago features its signature blend of upscale home furnishings amid an opulent backdrop but adds a new twist: a restaurant by a celebrity chef, complete with a courtyard and fountain; a wine tasting room: and a café and expresso bar



A martini at the swanky new bar at Nordstrom in Seattle, San Francisco and Chicago and a new suit



Urban Outfitter lifestyle centers - a way to a shopper's heart is through his/her stomach. Plus, food and shopping go together



And then there the new Samsung store NYC which is really not a store but rather a 'technology playground' (you cannot purchase anything at the store)... with a cafe' too. Who needs another store?

# TREND: SLOW SHOPPING

TAPPING INTO U.S. CONSUMERS' GROWING

PREFERENCE FOR EXPERIENCES

# HOW TO SLOW THEM DOWN?

WITH LIBRARIES, ART INSTALLATIONS, PERFORMANCE SPACES AND COZY LOUNGES IT IS LIKE ADMITTING ТНАТ TRANSACTIONS ARE **USUALLY MUCH** FASTER AND MORE CONVENIENTLY DUNE UNE

BROWSING IN A STORE SHOULD BE A LEISURELY AND ENRICHING EXPERIENCE THAT'S NOT OVERTLY FOCUSED ON BUYING SOMETHING

THE MEDIUM IS THE MESSAGE.....

# THE SLOWER THEY SHOP THE MORE THEY SPEND



At an Origins store in Houston customers can get facials and try products at the instore sink station. (Todd Spoth/WSJ)

Todd Spot

2/3

If you sit down in an Origins store, you'll probably spend about 40% more than you would standing up

# WHAT ABOUT THOSE WHO WANT TO BE IN AND OUT QUICKLY?



Express lanes, self check-out, eventually RFID...

# TREND: DELIVER ME NOW

**ANY WAY POSSIBLE** 







#### Postmates



\*\*\*

SPRING





B

RUSH

E

R

#### Get It Now Get anything in the city delivered in under an hour

**CROWDED OUT** THERF **Google** Shopping Express

Get unlimited same-day delivery

We're plloting in the San Francisco Bay Are

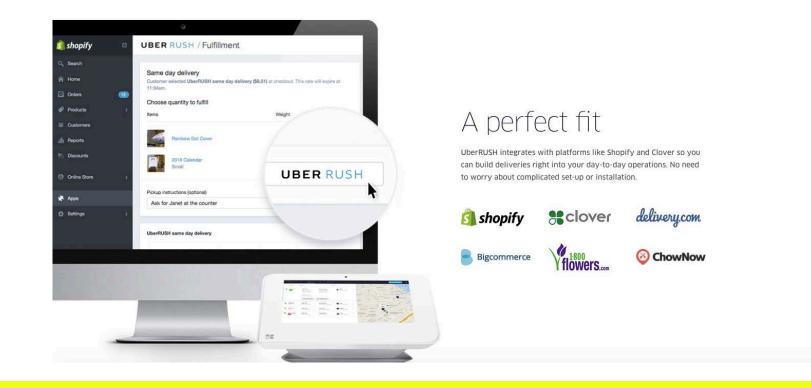
Learn how to become a tester



NEED IT NOW?

SPRING ON DEMAND IS HERE FOR A LIMITED TIME ONLY!

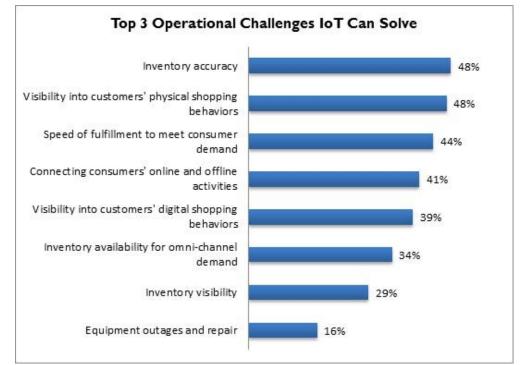
ORDER SELECT PRODUCTS FROM ANY OF THE 8 PARTICIPATING SPRING BRANDS BELOW. AND YOUR ORDER WILL BE DELIVERED TO YOUR DOOR IN 3 HOURS OR LESS AT NO EXTRA CHARGE.



#### **FLOWERS TOO**



#### TO GAIN OPERATIONAL EFFICIENCIES AND DEEPER CUSTOMER RELATIONSHIPS



## FOR RETAILERS

Source: RSR Research, August 2015

#### **INVENTORY ISSUES, FULFILLMENT, NIMBLENESS**



## RFID SYSTEM

#### **ROLLED OUT AT THE RATE OF 1,000 STORES A YEAR**

#### **IN-STORE BEACONS TO TEMPT SMARTPHONE**

EQUIPPED CUSTOMERS WHO OPT IN

# \* MOC

# IN STORE MARKETING



**URBAN OUTFITTERS** 



# IN STORE Experience



#### SMART MIRRORS (WEDDING PLANNING ANYONE?)

# AT HOME MARKETING



#### WASHERS CAN ORDER THEIR OWN DETERGENT FROM AMAZON .....SO DO DOG BOWLS, PRINTERS, FLOWERS, AND MANY MORE



#### YOU NEED A POINT OF DIFFERENCE AND LOW

#### PRICE IS NOT IT

# NOT TOO LONG AGO Markdown Madness was the Trend



'In a market awash in increasingly similar – even identical – goods, price is the ultimate arbiter, the lower, the better'



# LEADING TO THE INEVITABLE

# CUSTOMERS Still Expect Pronotions

#### Times When US Internet Users Would Like to Hear from Retailers, Sep 2015

% of respondents

When there is a sale/promotion	57%
When something I've been looking at becomes cheaper	47%
When something I've been looking at is close to selling out	26%
When a holiday is coming up	25%
When I'm at home	17%
After I visit a company's website	16%
When I'm shopping in or close to their store	16%
After I visit a company's store	12%
When a loved one's birthday is coming up	12%
After I visit a competitor's retail store	7%
After I visit a competitor's retail site	7%
After I visit a company's social media page	7%
When I'm at work	3%
Total	819

Note: n=2,120 ages 18+

Source: emarsys, "2015 Advertising Week Survey," Sep 30, 2015

197853

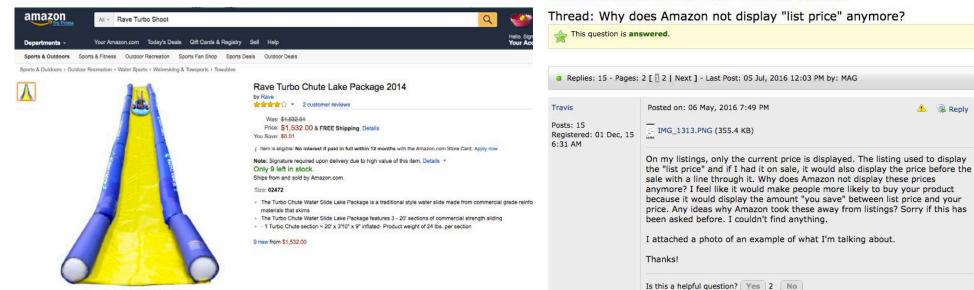
www.eMarketer.com

#### **Seller Forums**

Amazon Seller Forums » Selling on Amazon » General Selling Ouestions

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🔔 🗟 Reply



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#### But truth (must) be told

Agility Gear E Posts: 197 Registered: 28 Nov, 13 1:48 AM	Posted on: 06 May, 2016 10:04 PM 🛊 in response to: Travis 🋕 🌏 Reply	
	Because "List Price" was bogus and an insult to the buyer's intelligence.	
	Was this reply helpful? Yes 13 No 11	

#### And the answer is.....

BUSINESS DAY



### SO, NOW

'IN AMAZON'S THIRD DECADE, WITH ITS COMPLETE DOMINATION OF THE E-COMMERCE LANDSCAPE, THERE ARE SIGNS IT IS BEGINNING TO EMPHASIZE THE VALUE EACH CUSTOMER BRINGS'

# TREND: STOCKING UP ON MORE MERCHANDISE NO MORE

#### SHOPPERS THESE DAYS ARE ALREADY

**OVERWHELMED WITH TOO MANY CHOICES** 

#### LESS IS MORE



#### THE RISE OF SUBSCRIPTION SERVICES THAT CURATE PRODUCTS FOR CUSTOMERS



# REMEMBER THE DISRUPTORS WE TALKED ABOUT EARLIER?

ELIMINATING CHOICE: 'ONLY ONE ARRANGEMENT PER DAY' (FARMGIRL)



#### New (old) business rules

# WHAT GETS MEASURED GETS DONE



### GIVE ME 5



# PEOPLE WILL SUPPORT WHAT THEY HELPED CREATE



# WE ONLY HAVE **ONE CHANCE** TO MAKE A FIRST **IMPRESSION**



If you've got time to lean, you've got time to clean.

— Ray Kroc —





What you do after you make the sale will determine the likelihood of that customer coming back

What after sales "WOWs" have you put in place?



#### **Resolutions** moving forward

# RESOLUTIONS

CHANGE – THE PRICE OF IRRELEVANCY IS TOO HIGH (OUT OF BUSINESS)

STAY AWAY FROM COMPLACENCY – IT IS YOUR WORST ENEMY

DISRUPTION IS A HOT WORD TODAY AND AN EVEN HOTTER REALITY (THINK OF THE CAB INDUSTRY) – WATCH OUT FOR IT, EMBRACE IT, DO IT

STUDY YOUR INDIRECT COMPETITION MORE SO THAN YOUR DIRECT COMPETITORS

MAKE TECHNOLOGY AND DIGITAL PART OF YOUR DNA

## RESOLUTIONS (CONT'D)

SOCIAL IS HERE TO STAY (SOCIAL OUTLETS AN EXTENSION OF YOUR SITE)

MILLENNIALS AND GEN Z WANT IT ALL

DON'T THINK RETAIL, HOSPITALITY, ENTERTAINEMNT, ETC. – THEY ARE ALL THE SAME BLENDING TOGETHER

USE CATEGORY CONVERGENCE TO SLOW THEM DOWN – YOUR TICKET TO THEIR LOYALTY AND WALLET

NOBODY IS A CUSTOMER – THEY ARE ALL PARTNERS AND YOUR JOB IS TO LEARN ABOUT THEIR 'PAIN POINTS' AND ADDRESS THEM

# "I'M NEVER SATISFIED. I'VE NEVER MET ANYONE THAT WORKS HARDER THAN ME IN MY INDUSTRY." BEYONCE



#### **PRESENTATION BY: STEFANIA PINTON**

DIONCO INC. - 300 west grand avenue - suite 505 - chicago, ill office: 312.527,9790 Lemail, info@dionco.com

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